

Annex I: AFFA's Statement of Itemized Recurrent Revenue and Expenditure Budget for FY 2020/2021 in Kshs'000

	DETAILS	Actual 2016/ 2017 "000"	Actual 2017/ 2018 "000"	Actual 2018/ 2019 "000"	Forecast 2019/ 2020 "000"	BUDGET 2020/ 2021 "000"
A	Recurrent Revenue					
1	Internally Generated Revenue from Levies, Licenses, Fees, Permits & Cess	313,058	207,914	195,966	227,325	228,325
2	Government Grants – Recurrent	1,610,501	2,423,501	4,054,757	2,451,932	1,783,200
3	Grants from Development Partners	51,700	3,610	-	99,000	-
4	Rental Income, Interest on Deposits & Gains from Forex	311,347	339,593	305,363	299,463	285,857
5	Total Recurrent Revenue	2,286,606	2,974,618	4,556,086	3,077,720	2,297,382
B	Operating Expenses					
6	Personnel Emoluments					
	Basic Pay	344,770	671,247	635,659	563,661	563,661
	House Allowance	109,642	112,014	132,892	141,234	141,234
	Commuter Allowance	35,650	35,449	33,908	15,533	24,192
	Remunerative, Extraneous, Entertainment Allowances	46,911	45,247	39,260	126,394	117,735
	Leave Allowance	13,564	8,626	9,211	16,308	16,308
	Pension/Gratuity	65,340	69,894	55,569	88,062	88,062
	NSSF	1,419	1,236	1,171	1,188	1,188
	Staff Medical Scheme	90,533	95,592	94,306	100,675	100,675
	Sub-Total	707,829	1,039,305	1,001,976	1,053,055	1,053,055
7	Boards Expenses					
	Sitting Allowance	3,666	4,341	-	1,740	1,711
	Accommodation and Subsistence	3,558	2,276	-	2,020	2,478
	Sub-Committee Sitting Allowance	-	-	-	902	887
	Corporate Governance Trainings	-	-	-	1,384	2,837
	Chairman's Honorarium	-	659	-	1,200	1,180
	Board Travel Committees	-	-	-	1,144	1,617
	Mileage Costs	2,032	952	-	1,207	3,645
	Induction of Members	-	-	-	1,100	3,049
	Lunch allowance	-	-	-	395	388
	Board Medical Insurance	-	-	-	1,314	3,259
	All Directors- Travel	2,592	1,540	-	1,881	3,326
	Telephone and Postage	-	-	-	80	78
	Members Capacity Building	-	-	-	1,136	5,543
	Sub-Total	11,848	9,767	-	15,500	29,998
8	Contracted Services					
	i) Outsourced Legal Services	78,137	53,953	65,991	51,995	44,110
	ii) Employee Satisfaction Survey, Work Environment Survey, Health and Safety Audit, Competence Analysis, Audit Systems, Recruitment Costs	-	-	-	5,900	3,803
	iii) Security Services	22,210	47,647	35,979	33,501	32,555
	iv) Job Evaluation, Pension Scheme & Branding	2,530	12,633	-	-	-
	v) Cleaning, Garbage & Sanitary	14,658	14,769	17,716	15,800	16,324
	vii) ISO Maintenance Costs	24,768	24,418	6,996	6,646	6,314
	viii) Management Fees/Refunds	5,451	2,516	4,150	6,911	6,627
	ix) Assets and Equipment Insurance	8,152	18,996	13,904	20,248	19,914
	Sub-Total	155,906	174,932	144,736	141,001	129,646
9	Expenses on Operations on Core Mandate and BIG Four Agenda					
	i) Regulation and Compliance Expenses	70,560	102,214	146,095	115,267	112,039
	ii) Technical and Advisory	183,816	138,582	240,831	133,537	126,942
	iii) Market Research and Product Development	176,964	246,049	236,443	206,876	195,724
	iv) Disbursements to Programmes	2,000	-	2,035,418	759,730	22,000
	Sub-Total	433,340	486,845	2,658,787	1,215,411	456,705
10	Administrative Expenses					
	Printing and Stationery	21,960	14,645	11,511	16,620	16,527
	Communication Telephone and Postage	21,039	23,326	23,142	24,868	26,084
	Vehicle Running Expenses	26,978	28,986	32,532	27,938	27,829
	Local Travel Expenses	105,818	103,003	95,176	56,437	43,171

Handwritten signature/initials

8.0 Table 5: Cash Flow Statement in Kshs '000'

	Details	Actual 2018/2019	Forecast 2019/2020	Budget 2019/2020	Projection	
					2021/2022	2022/2023
	Cash flows from Operating Activities					
1	Operating Surplus/ Net Income	(221,042)	(358,428)	541	568	596
2	Add back Depreciation	239,111	116,214	119,797	125,787	132,077
	Gains/Loss on Disposal of Assets/Foreign Exchange	(705)	-	-	-	-
	Contributions to Provisions	-	-	-	-	-
	Transfers to/From Accumulated Funds	(28,499)	-	(267,323)	-	-
3	Decrease (Increase) in Receivables/ Prepayments	(131,482)	34,945	346,275	31,035	30,721
4	Decrease (Increase) in Inventories	-	-	-	-	-
	Interest Received	(163,329)	(130,663)	(67,001)	(60,301)	(54,271)
5	Increase (Decrease) in Payables	234,918	(820,955)	(179,290)	18,892	19,836
6	Interest Paid	-	-	-	-	-
7	Corporate Tax Paid	-	-	-	-	-
8	Net Cash from Operating Activities	(71,028)	(1,158,888)	(47,001)	115,981	128,959
	Cash flows from Investing Activities					
9	Purchase of Non- Current Assets/Projects	(45,873)	-	(287,323)	(351,837)	(363,198)
10	Interest Received	163,329	130,663	67,001	60,301	54,271
11	Proceeds from Sale of Non-Current Assets/Forex Gain	705	-	-	-	-
12	Net Cash generated from (used in) Investing Activities	118,161	130,663	(220,322)	(291,537)	(308,927)
	Cash Flows from Financing Activities					
13	Repayment of Long Term Borrowing	-	-	-	-	-
14	Proceeds from Long Term Borrowing-Finance Cost	-	-	-	-	-
15	Interest Paid	-	-	-	-	-
	Funds for Special Programmes	-	-	(389,787)	-	-
16	Net Cash generated from (used in) Financing Activities	-	-	(389,787)	-	-
17	Increase (Decrease) in Cash & Cash Equivalent	47,133	(1,028,224)	(657,111)	(175,556)	(179,968)
18	Cash & Cash Equivalent at the Beginning of the Year	3,311,549	3,358,682	2,330,458	1,673,347	1,497,792
19	Cash & Cash Equivalent at the End of the Year	3,358,682	2,330,458	1,673,347	1,497,792	1,317,824
20	Overdraft Limit (As Approved by Government)					